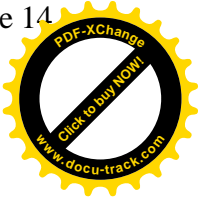
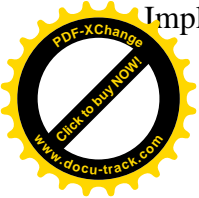


## Implementation Stage Quality Assurance

<b>Form Status: Approved</b>	
<b>Overall Rating:</b>	Inadequate
<b>Decision:</b>	Take urgent action: The project has significant issues that require urgent management and may be cancelled. If the Social and Environmental Standards criterion is Inadequate, the project must be cancelled.
<b>Portfolio/Project Number:</b>	00095725
<b>Portfolio/Project Title:</b>	Gestión sostenible de los ecosistemas - Amazonia
<b>Portfolio/Project Date:</b>	2016-07-01 / 2023-03-31



## Strategic

Quality Rating: Needs Improvement

1. Is the project pro-actively identifying changes to the external environment and incorporating them into the project strategy?
- 3: The project team has identified relevant changes in the external environment that may present new opportunities to achieve its objectives and the assumptions have been tested to determine if the project's strategy is still valid. The project team has considered the implications, and documented any changes needed to the project in response. (all must be true)
  - 2: The project team has identified relevant changes in the external environment that may present new opportunities to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes may not be incorporated into the project. (both must be true)
  - 1: *The project team may have considered relevant changes in the external environment since implementation began. The project team has considered changes to the project as a result.*

## Evidence:

A pesar de que el equipo del Proyecto puede identificar cambios relevantes en el contexto externo, no tiene las capacidades para gestionarlos positivamente como parte de la estrategia de implementación del proyecto.

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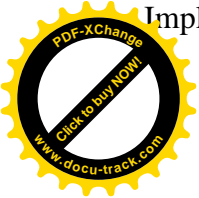
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2. Is the project aligned with the UNDP Strategic Plan?

- 3: The project responds at least one of the [development settings](#)<sup>3</sup> as specified in the Strategic Plan (SP) and adopted in the project's RRF includes at all the relevant SP output indicators. (all must be true)
- 2: *The project responds to one of the three areas of development work<sup>1</sup> as specified in the Strategic Plan. The project includes at least one relevant SP output indicator, if relevant. (both must be true)*
- 1: While the project may respond to a partner's identified need, this need falls outside the UNDP Strategic Plan. All relevant SP indicators are included in the RRF.

## Evidence:

El Proyecto responde a uno de los ámbitos de desarrollo establecidos en el Plan Estratégico del PNUD, y corresponde a la Aceleración de transformaciones estructurales para el Desarrollo Sostenible. Asimismo, su contribución está alineada al Output 2.3.1 del SP: Las políticas, los planes, los sistemas y la financiación de desarrollo informados por datos y riesgos incorporan soluciones integradas para reducir los riesgos de desastres, permitir la adaptación y mitigación del cambio climático y prevenir el riesgo de conflictos, (Indicador: IRRF: 2.3.1.1)



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1	BOL99776GEFAmazoniaPRODOCFIRMADO_5089_202 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BOL99776GEFAmazoniaPRODOCFIRMADO_5089_202">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/BOL99776GEFAmazoniaPRODOCFIRMADO_5089_202</a> )

**Relevant** **Quality Rating: Needs Improvement**

3. Are the project's targeted groups being systematically engaged, with a priority focus on the discriminated and marginalized groups, and is the feedback relevant for them?

- 3: Systematic and structured feedback has been collected over the past two years from a representative sample of the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups participate in the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback is used in decision making. (all must be true)
- 2: Targeted groups have been engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized groups, and feedback, which may be anecdotal, has been collected over the past year to ensure the project is addressing local needs. (all must be true)
- 1: Some beneficiary feedback may have been collected over the past year, but this information has not been used in decision making. This option is also selected if no beneficiary feedback has been collected.
- Not Applicable

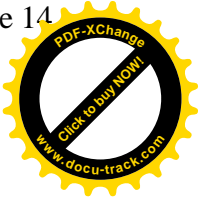
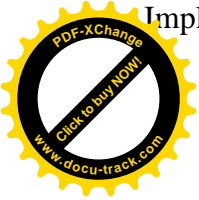
**Evidence:**

Como parte de los mecanismos institucionales de apoyo a la toma de decisiones en escenarios de múltiples actores el Proyecto constituyó el Comité Directivo Regional, plataforma consultiva y de gobernanza en la que participan las autoridades del la Central Indígena de la Región Amazónica de Bolivia (CIRABO).

(Ver PRODOC, Anexo Pregunta 2)

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4. Is the project generating knowledge and lessons learned (i.e., what has worked and what has not) and has this knowledge been used in decision making to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the quality of its implementation?



- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its true)
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, have team. There is some evidence that changes were made to the project as a result to ensure its continued relevance
- 1: *There is limited or no evidence that knowledge and lessons learned have been collected by the project team. This has informed project decision making.*

**Evidence:**

El proyecto aún no ha generado lecciones aprendidas, tal como se puede verificar en el PIR

**Management Response:**

Se solicitará al proyecto la preparación de lecciones aprendidas para incorporarlas en la estrategia

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019-GEF-PIR-PIMS4743-GEFID57551_5089_204">2019-GEF-PIR-PIMS4743-GEFID57551_5089_204</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019-GEF-PIR-PIMS4743-GEFID57551_5089_204.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019-GEF-PIR-PIMS4743-GEFID57551_5089_204.docx</a> )	monica.pacheco@undp

5. Is the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There is credible evidence that the project is reaching a sufficient number of beneficiaries (either directly through groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: *While the project is currently not at scale, there are explicit plans in place to scale up the project in the future (e.g., project results to advocate for policy change).*
- 1: The project is not at scale, and there are no plans currently to scale up the project in the future.

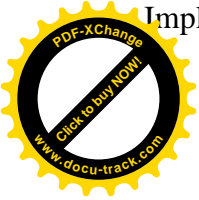
**Evidence:**

Los resultados del proyecto, servirán de insumo para formular propuesta de apoyo a los sistemas de producción sustentables en los paisajes agrícolas y pecuarios en el marco de la política forestal del Estado Plurinacional de Bolivia y como apoyo técnico en los procesos de transformación de los productos orgánicos del bosque.

(Ver PRODOC adjunto reportado en la Sección Estrategia, Punto 2)

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No documents available.		



## Principled

Quality Rating: Needs Improvement

6. Are the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women intended effect? If not, evidence-based adjustments and changes have been made.

- 3: The project team has systematically gathered data and evidence through project monitoring on the relevance of inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, a
- 2: The project team has some data and evidence on the relevance of the measures to address gender inequalities evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: *The project team has limited or no evidence on the relevance of measures to address gender inequalities and adjustments and/or changes made. This option should also be selected if the project has no measures to address women relevant to the project results and activities.*

## Evidence:

No hay resultados logrados hasta la fecha. Las acciones propuestas tienen como objetivo incorporar a las mujeres en el monitoreo de los recursos de biodiversidad existentes en la región y la generación de estándares locales que contribuyan a lograr los impactos ambientales que se buscan al final del proyecto. Como acción preparatoria inicial, el PNUD con personal especializado ha brindado a las autoridades locales de los TIOC, así como a los especialistas y técnicos locales de la Unidad de Implementación del Proyecto de la oficina regional de Riberalta, una inducción referida al tema de género ( cursos obligatorios del personal del PNUD). El propósito es que las consideraciones de género sean aspectos clave en el desarrollo de las actividades del proyecto y, al mismo tiempo, la información proporcionada en los escenarios locales se pueda replicar y socializar.

## Management Response:

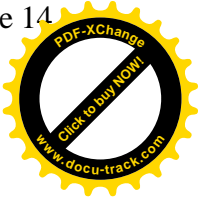
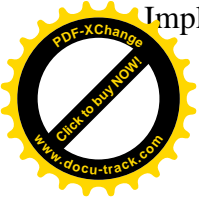
Se ha solicitado al proyecto hacer la siguiente plan de acción.

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Programa_5089_206.pdf">Programa_5089_206 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Programa_5089_206.pdf)</a>	monica.pacheco@un

7. Are social and environmental impacts and risks being successfully managed and monitored?

- 3: Social and environmental risks are tracked in the risk log. Appropriate assessments conducted where required ( Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented effectively managed or mitigated. If there has been a substantive change to the project or change in context that affect to reflect these changes. (all must be true)
- 2: *Social and environmental risks are tracked in the risk log. Appropriate assessments conducted where required ( Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project is categorized as SESP.*
- 1: Social and environmental risks have not been tracked in the risk log. For projects categorized as High or Moderate risk social and environmental assessments have been completed and/or management plans or measures developed. If there have been substantive changes to the project or changes in the context but SESP has not been updated. (any may

**Evidence:**

El Proyecto cuenta con una revisión y evaluación anula de los riesgos sociales y ambientales, que se reflejan en el PIR de la gestión 2019.

(PIR adjunto en la Sección Relevancia. Pregunta 4)

**List of Uploaded Documents**

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1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedSESP_5089_207">SignedSESP_5089_207</a> ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedSESP_5089_207.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedSESP_5089_207.pdf</a> )	monica.pacheco@

8. Are grievance mechanisms available to project-affected people and are grievances (if any) addressed to ensure any mitigated?

- 3: Project-affected people have been actively informed of UNDP's Corporate Accountability Mechanism (SRM/SEC is categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism is in place and grievances have been received, they are effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: Project-affected people have been informed of UNDP's Corporate Accountability Mechanism and how to access High Risk through the SESP, a project -level grievance mechanism is in place and project affected people informed they are responded to but face challenges in arriving at a resolution.
- 1: *Project-affected people not informed of UNDP's Corporate Accountability Mechanism. If grievances have been (any may be true)*

**Evidence:**

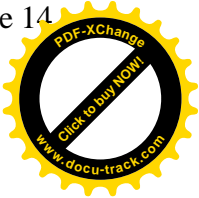
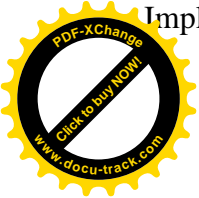
El proyecto no tiene un mecanismo de quejas, aunque es importante notar que los diferentes conflictos que han surgido durante la implementación han sido abordados en las reuniones de Comité Directivo. Ver evidencias en la pregunta 10

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No documents available.		

**Management & Monitoring****Quality Rating: Needs Improvement**

9. Is the project's M&E Plan sufficient and adequately implemented?



- 3: The project has a comprehensive and costed M&E plan. Baselines, targets and milestones are fully populated. The project's RRF is being reported regularly using credible data sources and collected according to the frequency stated in the plan. Disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards. Lessons learned, including during evaluations and/or After Action Reviews, are used to take corrective actions. (all must be true)
- 2: The project has a costed M&E Plan, and most baselines and targets are populated. Progress data against indicators is reported on a regular basis, although there may be some slippage in following the frequency stated in the Plan and data sources used in evaluations conducted, if relevant, meet most decentralized evaluation standards. Lessons learned have been captured and used to take corrective actions yet. (all must be true)
- 1: *The project has an M&E Plan, but costs are not clearly planned and budgeted for, or are unrealistic. Progress data against the indicators in the project's RRF. Evaluations may not meet decentralized evaluation standards. Lessons learned are not used. Select this option also if the project does not have an M&E plan.*

**Evidence:**

El Proyecto cuenta con el Reporte PIR de la gestión 2019.  
  
(Ver documento adjunto. Pregunta 4)

**Management Response:**

Se ha planificado la realización de la evaluación este año y está debidamente presupuestada.

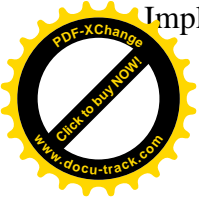
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10. Is project's governance mechanism (i.e., the project board or equivalent) functioning as intended?

- 3: The project's governance mechanism is operating well, and is a model for other projects. It has met in the agreed frequency and the minutes of the meetings are on file. There is regular (at least annual) progress reporting to the project board on risks and opportunities. It is clear that the project board explicitly reviews and uses evidence, including progress data and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true)
- 2: *The project's governance mechanism has met in the agreed frequency and the minutes of the meeting are on file submitted to the project board or equivalent at least once in the past year, covering results, risks and opportunities* (option)
- 1: The project's governance mechanism has not met in the frequency stated in the project document over the past year. The equivalent is not functioning as a decision-making body for the project as intended.

**Evidence:**

El Comité Directivo realizó las reuniones que fueron necesarias para abordar los diferentes temas que se relacionan con la ejecución del Proyecto.

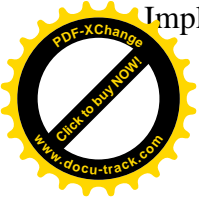


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2	ACUERDOS11-12JULCIRABO_APMT_20180723114739_5089_210 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ACUERDOS11-12JULCIRABO_APMT_20180723114739_5089_210.PDF">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ACUERDOS11-12JULCIRABO_APMT_20180723114739_5089_210.PDF</a> )
3	Actacomitedirectivo18ene20_5089_210 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Actacomitedirectivo18ene20_5089_210.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Actacomitedirectivo18ene20_5089_210.pdf</a> )
4	ACTACOMDIR3ABR1899776_JVTsigned_5089_210 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ACTACOMDIR3ABR1899776_JVTsigned_5089_210.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ACTACOMDIR3ABR1899776_JVTsigned_5089_210.pdf</a> )
5	ActaAPMTPNUDCirabo19.2.19_5089_210 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ActaAPMTPNUDCirabo19.2.19_5089_210.PDF">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ActaAPMTPNUDCirabo19.2.19_5089_210.PDF</a> )

11. Are risks to the project adequately monitored and managed?

- 3: The project has actively monitored risks every quarter including consulting with key stakeholders, including security and emerging risks and to assess if the main assumptions remain valid. There is clear evidence that relevant management measures are being fully implemented to address each key project risk, and have been updated to reflect the latest information.
- 2: *The project has monitored risks every year, as evidenced by an updated risk log. Some updates have been made to reflect mitigation measures.*
- 1: The risk log has not been updated as required. There may be some evidence that the project has monitored risk incidents that may affect the project's achievement of results, but there is no explicit evidence that management has taken steps to address risks. In the case of a deteriorating security environment, no consultation has occurred with the UNDP Security Officer.



**Evidence:**

El proyecto monitoreó anualmente los diferentes riesgos identificados. Cabe resaltar que uno de los riesgos críticos que surgió en el área de intervención del proyecto está relacionado con las expectativas que tiene la población beneficiaria.

Esto se debe al hecho de que los proyectos anteriores implementados en la región por organizaciones no gubernamentales han trabajado en el desarrollo de la investigación socioproductiva, que no ha generado ningún impacto en la población. Esto se debe a que los recursos se asignan solo al pago de consultores para la generación de información, y no a la implementación de actividades que contribuyan a mejorar las condiciones de vida de la población. Por esta razón, los beneficiarios actualmente solicitan apoyo en el desarrollo de actividades relacionadas con contar con infraestructura, equipo, maquinaria y asistencia técnica específica para aprovechar los recursos naturales existentes, contribuyendo a proyectos que se implementarán a través de organizaciones económicas locales.

Iniciar el desarrollo de las actividades propuestas en el resultado dos para poder contener los impactos sociales y, al mismo tiempo, implementar las actividades relacionadas con el desarrollo de planes e instrumentos de gestión territorial.

En el aspecto organizacional se identificó la limitada coordinación y de armonización de enfoques entre instituciones estatales a diferentes niveles; a nivel político la limitada participación limitada de miembros de comunidades locales, a pesar del directo involucramiento de las autoridades de la CIRABO en las acciones del Proyecto que refleja una debilidad importante en su gestión.

(Ver documento PIR adjunto en la pregunta 4)

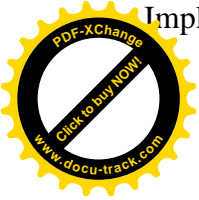
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**Efficient****Quality Rating: Needs Improvement**

12. Adequate resources have been mobilized to achieve intended results. If not, management decisions were taken to address results framework.

- Yes  
 No

**Evidence:**

El proyecto tiene recursos suficiente asignados para el logro de los resultados propuestos en el documento de proyecto.

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No documents available.		

13. Are project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project has an updated procurement plan. Implementation of the plan is on or ahead of schedule. The project addresses bottlenecks to procuring inputs in a timely manner and addresses them through appropriate management actions.
- 2: The project has an updated procurement plan. The project annually reviews operational bottlenecks to procuring inputs and addresses them through appropriate management actions. (all must be true)
- 1: *The project does not have an updated procurement plan. The project may or may not have reviewed operational bottlenecks to procuring inputs in a timely manner, however management actions have not been taken to address them.*

**Evidence:**

El proyecto no elaboró su plan de compras

**Management Response:**

Para la gestión 2020 el proyecto cuenta con un plan de compras

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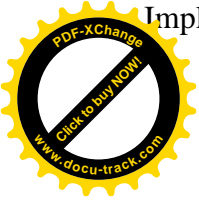
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14. Is there regular monitoring and recording of cost efficiencies taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviews costs against relevant comparators (e.g., other projects or cost benchmarks) to ensure the project maximizes results that can be delivered with given resources. The project actively coordinates activities and initiatives (UNDP or other) to ensure complementarity and seek efficiencies wherever possible (e.g. joint activities).
- 2: The project monitors its own costs and gives anecdotal examples of cost efficiencies (e.g., spending less to get the same results) but lacks a systematic analysis of costs and no link to the expected quality of results delivered. The project coordinates activities to achieve efficiency gains.
- 1: *There is little or no evidence that the project monitors its own costs and is considering ways to save money beyond standard rules.*

**Evidence:**

El proyecto no tiene evidencia sobre este tipo de monitoreo.



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No documents available.		

### Effective

Quality Rating: **Needs Improvement**

15. Is the project is on track to deliver its expected outputs?

- Yes  
 *No*

#### Evidence:

El proyecto ha sufrido retrasos en su implementación. Se espera que la evaluación de medio término programada para 2020 señale la magnitud del retraso.

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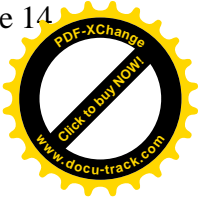
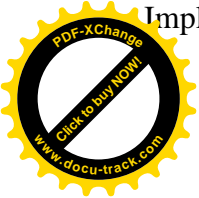
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16. Have there been regular reviews of the work plan to ensure that the project is on track to achieve the desired results needed?

- 3: Quarterly progress data has informed regular reviews of the project work plan to ensure that the activities imple desired results. There is evidence that data and lessons learned (including from evaluations and/or After Action Re course corrections, as needed. Any necessary budget revisions have been made. (both must be true)  
 *2: There has been at least one review of the work plan per year to assess if project activities are on track to achiev (i.e., outputs.) There may or may not be evidence that data or lessons learned has been used to inform the review have been made.*  
 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs are made to the delivery of desired development results. Select this option also if no review of the work plan by manag year.

#### Evidence:

Se ha revisado el plan de trabajo de 2019 y los avances se han reportad o en el PIR



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17. Are targeted groups being systematically identified and engaged, prioritizing the marginalized and excluded, to ensure

- 3: The project is targeting specific groups and/or geographic areas, identified by using credible data sources on the exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeting was intended. The project has engaged regularly with targeted groups over the past year to assess whether they are being reached. If necessary, adjustments were made if necessary to refine targeting. (all must be true)
- 2: *The project is targeting specific groups and/or geographic areas, based on some evidence of their capacity need to access development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project targeted groups. There has been some engagement with beneficiaries in the past year to assess whether they are true)*
- 1: The project does not report on specific targeted groups. There is no evidence to confirm that project beneficiaries have access to development opportunities relevant to the project area of work. There may have been some engagement with beneficiaries, but it has been limited or has not occurred in the past year.
- Not Applicable

**Evidence:**

El Proyecto tiene definidos las comunidades indígenas, la población y el territorio sobre el cual realizará sus acciones. Las comunidades indígenas beneficiarias son Chácobo Pacahuara, Cavineño, Tacana Cavineño y TIM II y comprende una superficie de 1.626.536 hectáreas perteneciente a las TIOCs.

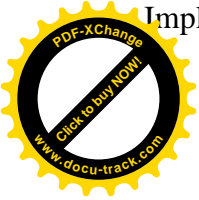
(Ver PRODOC adjunto)

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**Sustainability & National Ownership**

**Quality Rating: Needs Improvement**

18. Are stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?



- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) are used to fully implement and monitor the project and partners are fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring.
- 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) are used to implement and monitor the project, office support or project systems) may also be used if necessary. All relevant stakeholders and partners are fully and actively playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- 1: There is relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and monitoring of the project.
- Not Applicable

**Evidence:**

Todos los actores definidos en el documento de proyecto han participado o activamente en los procesos de toma de decisiones.

**List of Uploaded Documents**

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No documents available.		

19. There is regular monitoring of changes in capacities and performance of institutions and systems relevant to the project. **Implementation arrangements** have been adjusted according to changes in partner capacities.

- 3: In the past two years, changes in capacities and performance of institutions and systems have been comprehensively monitored using indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. All relevant stakeholders and partners have been formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities.
- 2: *In the past two years, aspects of changes in capacities and performance of relevant national institutions and systems have been monitored using indicators and reasonably credible data sources including relevant HACT assurance activities. Some implementation arrangements if needed to reflect changes in partner capacities. (both must be true)*
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

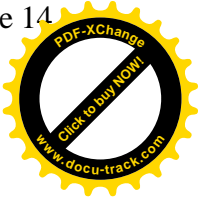
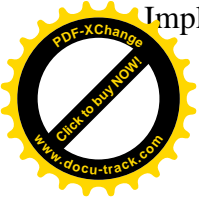
**Evidence:**

Tanto la APMT como la CIRABO han tenido microevaluaciones. La primera ha informado sobre como ha resuelto las observaciones provenientes de este ejercicio, mientras que la CIRABO continua avanzando en ello.

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No documents available.		

20. The transition and phase-out arrangements are reviewed regularly and adjusted according to progress (including financial arrangements)



- 3: The project's governance mechanism has reviewed the project's sustainability plan, including arrangements for transition and phase-out, so the project is on track in meeting the requirements set out by the plan. The plan has been adjusted according to progress.
- 2: There has been a review of the project's sustainability plan, including arrangements for transition and phase-out, to meet the requirements set out by the plan.
- 1: *The project may have a sustainability plan, but there has not been a review of this strategy since it was developed. The project does not have a sustainability strategy.*

**Evidence:**

El documento de proyecto establece una estrategia de sostenibilidad que no ha sido actualizada

**Management Response:**

El documento de proyecto establece una estrategia de sostenibilidad que no ha sido actualizada

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**QA Summary/Project Board Comments**

La implementación del proyecto ha sido altamente compleja, debido a factores tales como la constante presión por parte de los mecanismos como la emisión de resoluciones en las cuales se amenaza con "salir a bloquear", el envío de quejas a autoridades que cumplen con sus demandas, las cuales no necesariamente están directamente relacionadas con el cumplimiento de los requisitos del proyecto. Asimismo, la CIRABO considera que puede disponer libremente de los fondos asignados en el presupuesto para otros proyectos de intereses.

La calificación otorgada en el PIR es de "marginalmente satisfactorio" en "insatisfactorio" en la implementación con un alto nivel de importancia. Las áreas más importantes que han sido la baja capacidad de coordinación, organización, comunicación, concertación entre el proyecto, y se continuará prestando su máximo apoyo para revertir estas condiciones que afectan la implementación del proyecto.

